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10 QUIBI HOLDINGS LLC

11 UNITED STATES DISTRICT COURT
12 CENTRAL DISTRICT OF CALIFORNIA

13
14
15 JBF INTERLUDE 2009 LTD –
ISRAEL,

16 Plaintiff,

17 v.

18 QUIBI HOLDINGS LLC,

19 Defendant.

Case No. 2:20-CV-02299

(Related to *Quibi Holdings LLC v. Interlude US, Inc. d/b/a Eko*, No. 2:20-cv-02250-JAK-SK)

**OPPOSITION TO MOTION
FOR PRELIMINARY
INJUNCTION**

Judge: Hon. John A. Kronstadt
Date: May 7, 2020
Time: 11:30 a.m.
Courtroom: 10B

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U.S. Patent No. 10,460,765 to Bloch et al. “Systems and Methods for Adaptive and Responsive Video” (ECF No. 1-4)	'765 patent
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Declaration of Alan Bovik in Support of Quibi Holdings LLC’s Opposition to Motion for Preliminary Injunction	Bovik Decl.
Declaration of Eric Buehl in Support of Quibi Holdings LLC’s Opposition to Motion for Preliminary Injunction	Buehl Decl.
Declaration of Joseph Burfitt in Support of Quibi Holdings LLC’s Opposition to Motion for Preliminary Injunction	Burfitt Decl.
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Declaration of Greg Gioia in Support of Quibi Holdings LLC’s Opposition to Motion for Preliminary Injunction	Gioia Decl.

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17		
18		
19	Declaration of Gina Stikes in Support of Quibi Holdings LLC's Opposition to Motion for Preliminary Injunction	Stikes Decl.
20		
21	Declaration of Daniel Szeto in Support of Quibi Holdings LLC's Opposition to Motion for Preliminary Injunction	Szeto Decl.
22		
23	Declaration of Jim Williams in Support of Quibi Holdings LLC's Opposition to Motion for Preliminary Injunction	Williams Decl.
24		
25	FFmpeg is a free and open-source project consisting of a software suite of libraries and programs for handling video, audio, and other multimedia files and streams (<i>see</i> ffmpeg.org)	FFmpeg
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INTRODUCTION

1
2 Plaintiff (“Eko”) has filed a meritless lawsuit and motion for preliminary
3 injunction. Quibi mobile app and video service launched on April 6, and already
4 has more than 1.7 million downloads. Quibi features high-quality “Quick Bite”
5 content series such as *I Promise* (documenting LeBron James’s “I Promise” school)
6 and *Most Dangerous Game* (a Liam Hemsworth thriller), specially made for mobile
7 phones. Eko seeks to throw a wrench into this promising start, but its motion fails
8 every requirement for the “extraordinary” outcome of preliminary relief. *Winter v.*
9 *Natural Res. Def. Council, Inc.*, 555 U.S. 7, 22 (2008).

10 First, Eko cannot show a likelihood of success on the merits. Its accusation
11 that Quibi’s “Turnstyle” feature is the result of trade secret misappropriation fails
12 for many reasons: 1. Quibi independently developed Turnstyle without using any
13 Eko secrets. Quibi’s witnesses and contemporaneous documents show Quibi’s
14 process of experimentation, creation, design and development—based on an idea
15 Quibi conceived before the employees Eko now accuses of misusing Eko’s secrets
16 joined Quibi. 2. Quibi’s resulting product bears no resemblance to Eko’s claimed
17 secrets. 3. Eko’s own conduct is irreconcilable with the actions of a company
18 whose CEO admittedly believed since March 2019 that Quibi was using his
19 “proprietary information.” 4. Eko’s patent and public disclosures debunk its claims
20 of a trade secret.

21 From its inception, Quibi has focused on combining outstanding content
22 from media’s most creative producers with technology innovations by talented
23 developers, and delivering that content optimized for viewing on its internally
24 developed mobile device app. Quibi’s engineers tackled independently the
25 challenge of delivering content to maximize users’ experience in two viewing
26 orientations, “landscape” and “portrait.” Quibi designed Turnstyle to seamlessly
27 transition between the two modes. It then worked with content producers to deliver
28 content in landscape and portrait cuts to provide users with a unique experience.

1 In developing Turnstyle, Quibi’s developers engaged in a lengthy trial-and-
2 error effort, in which they considered a variety of alternative designs, testing each
3 against its goals for a high-quality user experience. Far from using Eko’s claimed
4 secret method, Quibi chose to [REDACTED] using an *off-the-shelf, open*
5 *source software component* called “FFmpeg.”¹ FFmpeg has an entire feature set
6 devoted to [REDACTED]. Relying on specifications from Apple (for its
7 platform) and Google (for Android), Quibi developed Turnstyle entirely on its
8 own. It bears no similarity to what Eko vaguely claims as its secrets.

9 Eko also fails to show likelihood of success because Eko did not disclose—to
10 Quibi or to its employees when they worked at Snap—any of the “secrets” it now
11 speculates Quibi used in developing Turnstyle. As the former Snap employees
12 attest, two of them focus on creative issues, not technology, and learned nothing
13 about Eko’s claimed secrets. The third accused employee also was not exposed
14 to—and did not bring to Quibi—Eko’s alleged secrets. The testimony of these
15 employees is corroborated by overwhelming evidence of independent creation.

16 Eko also has not adequately specified its claimed trade secrets nor shown
17 how any claim of secrecy can survive Eko’s published patent, the publicly available
18 FFmpeg software, [REDACTED] and
19 other public domain material. Absent a compelling showing of misappropriation,
20 Eko’s motion fails.

21 Eko fails to demonstrate irreparable harm as well. Eko waited a year to
22 pursue this action after Quibi showed Turnstyle to Eko’s CEO who, according to
23 Eko, alleged immediately that Turnstyle was “Eko’s proprietary technology.” Even
24 after Eko saw Quibi’s technology at CES on January 8, 2020, and claimed to be

25
26 ¹ FFmpeg’s [REDACTED] See, e.g., “How to Stitch
27 Videos Together”: “FFmpeg is offering an easy way to stitch videos together using
28 the filter hstack.” <https://github.com/stoyanovgeorge/ffmpeg/wiki/How-to-Stitch-Videos-Together>.) (Bovik Decl. Ex. 6.) Eko’s papers ignore this public material.

1 “shocked” by Turnstyle, Eko waited three months to seek an injunction.

2 Eko’s delay aside, Eko fails to show harm from the claimed misappropriation
3 or that the balance of the hardships favors it. Eko’s core value proposition is
4 interactive, “branching” media content where users choose between story lines. It
5 does not highlight any Turnstyle-like capability to change video content depending
6 on mobile phone position. Quibi focuses on delivering “Quick Bites” content from
7 leading directors and content producers on its mobile streaming platform. The two
8 companies do not compete head-to-head. Absent competition, Eko resorts largely
9 to speculative claims of reputational harm, which are insufficient.

10 As for the balance of the hardships, Quibi’s Turnstyle has little impact on
11 Eko, but ripping it out would significantly damage Quibi and degrade content
12 developed at great expense for Quibi’s platform. Nor does the public interest favor
13 an injunction, especially given Quibi’s extensive showing of its own innovation.

14 **FACTUAL AND PROCEDURAL BACKGROUND**

15 **A. Quibi and Eko**

16 Founded in 2018 by Jeffrey Katzenberg, Quibi Holdings LLC was created to
17 deliver exclusive short-form video content to subscribers on mobile devices.
18 Quibi’s streaming service features top talent and extraordinary storytelling,
19 combined with innovative technology delivered through Quibi’s app. (*See, e.g.*,
20 Katzenberg Decl. ¶¶ 7-8.) Among other innovations, Quibi’s service includes an
21 elegant software feature, Turnstyle, to stream content that can be viewed seamlessly
22 in landscape or portrait mode on Quibi’s app, and which adjusts to changes in the
23 orientation of a user’s phone. (*See, e.g.*, Post Decl. ¶¶ 19, 24.) Quibi announced its
24 planned launch in spring 2019, and launched on April 6, 2020. (Conrad Decl. ¶ 4.)
25 Quibi obtained a patent on its Turnstyle implementation on February 4, 2020. (U.S.
26 Patent No. 10,554,926 [ECF No. 30-29].)

27 Eko sells “branching” interactive video content, where users select the plot
28 and endings, and an associated media player app. (Napper Decl. ¶ 8.) Eko has

1 marketed its entertainment since 2010, and is well-funded with Walmart investing
2 \$250 million in a joint venture with Eko in late 2018. (Napper Decl. ¶ 49.) Eko is
3 not a tech “start up,” but a 10-year-old company.

4 **B. Development of Quibi’s App and the Accused Turnstyle Feature**

5 Quibi began development in August 2018. Quibi’s process involved trial-
6 and-error, design, prototyping, implementation, and testing by its employees. (*See,*
7 *e.g.*, Declarations of Robert Post, Eric Buehl, Blake Barnes.) Quibi used no Eko
8 information. (*Id.*; *see also* Burfitt Decl. ¶¶ 3-22.)

9 In conceptualizing Turnstyle, Quibi’s design team sought to address the
10 user’s tendency to change the orientation of her phone from vertical or portrait to
11 horizontal or landscape and back. (Post Decl. ¶ 4; Barnes Decl. ¶ 3.) Because
12 Quibi was building a service optimized for delivering content on mobile phones,
13 Quibi’s designers wanted to deliver an optimal experience regardless how the
14 device was held. (Barnes Decl. ¶ 3.) By November 2018, they had conceived of
15 five candidate models that would account for phone orientation. (Post Decl. ¶ 8;
16 *accord* Barnes Decl. ¶ 4; Buehl Decl. ¶ 4.)

17 One of those models, known internally as “Dual Asset,” was later renamed
18 Turnstyle. A Quibi engineer, Eric Buehl, created the first Turnstyle prototype in
19 October 2018. (Buehl Decl. ¶ 6; Post Decl. ¶¶ 6-7.) Quibi’s design and content
20 teams evaluated several models and worked with partners, including prominent
21 director Antoine Fuqua, to test content. (Post Decl. ¶¶ 8-10; Barnes Decl. ¶¶ 4-5;
22 Burfitt Decl. ¶¶ 17-21; Smith Decl. ¶¶ 13-14.) After extensive evaluation, the
23 design team decided on Turnstyle. (Post Decl. ¶¶ 7-10; Buehl Decl. ¶ 7.)

24 Quibi’s design team presented the concept of Turnstyle to Quibi’s Board in
25 November 2018. (Post Decl. ¶ 10; Barnes Decl. ¶ 6.) Slides from the Board
26 presentation show Turnstyle’s feature of seamlessly transitioning from landscape to
27 portrait orientation via a video using characters from the popular *Game of Thrones*
28 series. (Post Decl. ¶ 10 & Ex. E.) After the presentation, Quibi’s leaders approved

1 Turnstyle for implementation. (*See id.* ¶ 11.)

2 Quibi’s team then developed a commercial implementation of Turnstyle.
3 They created eight candidate implementations. (*Id.* ¶ 11, Ex. F.) After further
4 extensive testing for factors such as [REDACTED]
5 [REDACTED] they selected two implementations—one for streamed videos and
6 another for downloaded videos—for the commercial product. (*Id.* -13¶¶ 12.) Both
7 use FFmpeg’s [REDACTED] functionality. FFmpeg is widely used in the entertainment
8 industry to process media content. (*Id.* ¶ 14; Bovik Decl. ¶ 22.)

9 Quibi’s [REDACTED] which makes use of FFmpeg, is fundamentally different
10 from [REDACTED]. Using FFmpeg, Quibi actually
11 [REDACTED] a frame of a vertical video and a frame of a horizontal video together, side-
12 by-side, to create a [REDACTED] video frame. (Post Decl. ¶ 17.) [REDACTED]
13 [REDACTED] not a [REDACTED]
14 to users. (*Id.*) When a user receives that video on her phone, [REDACTED]
15 [REDACTED]

16 Quibi’s engineering team decided to encode and deliver audio content
17 separately from video in accordance with Apple and Android guidelines for
18 streaming audio content. (*Id.* ¶¶ 15, 20.) This helps ensure that a user streaming
19 videos can hear continuous audio even if the video is buffering due to network
20 slowness. Quibi invested considerable resources in this effort; it spent [REDACTED]
21 to develop its app, including Turnstyle. (Gioia Decl. ¶ 8.)

22 **C. Quibi and Its Founder’s Limited Contacts With Eko**

23 In March 2017, Jeffrey Katzenberg had an informational meeting with Eko’s
24 CEO, Yoni Bloch, at which Mr. Bloch pitched Mr. Katzenberg to invest in Eko.
25 (Katzenberg Decl. ¶ 5.) Eko was promoting its choice-driven, “branching” videos
26 and its commercially-available platform. (*Id.*) The meeting was not conducted
27 under a non-disclosure agreement. (*Id.*) Mr. Katzenberg did not request or expect
28 to receive any proprietary information from Eko. (*Id.*) Mr. Katzenberg later

1 thanked Mr. Bloch for his visit and decided not to invest in Eko. (*Id.* ¶ 6.)

2 In 2018, Mr. Katzenberg began building Quibi based on an idea he had
3 conceived several years earlier for a “quick bites” entertainment service. (*Id.* ¶ 7.)
4 He asked Meg Whitman to join as Quibi’s CEO. They hired a talented team of
5 engineers, product designers, content executives, and product managers to develop
6 Quibi’s service and technology. (*Id.* ¶¶ 8-9.) As summarized above, Quibi’s team
7 built the service over the following 15 months.

8 In February 2019, two Quibi employees met with Eko at a restaurant. Eko
9 pitched video content. (Smith Decl. ¶ 17.) The meeting was not conducted under a
10 NDA, and no proprietary information or trade secrets were exchanged. (*Id.* ¶¶ 17-
11 19.) Contrary to Eko, Quibi’s employees never suggested that Quibi was not
12 developing its own platform; development of Quibi’s app was well underway. (*Id.*
13 ¶ 17; *compare* Post Decl. ¶¶ 4-14.)

14 **D. Quibi’s Employees Demonstrate Features of Turnstyle at Eko’s Office**

15 On March 28, 2019, two Quibi employees visited Eko’s offices in New York
16 and met with Eko’s CEO and two others from Eko. Quibi demonstrated Quibi’s
17 Turnstyle feature. (Smith Decl. ¶ 20.) Eko did not object to it (although Eko now
18 claims to have done so). (*Id.* ¶ 21; Burfitt Decl. ¶¶ 23-24.) Instead, Eko’s CEO
19 made the offhand comment, “this is similar to my tech” and laughed. (Smith Decl.
20 ¶ 21.) After the meeting, Eko sent Quibi an email stating, in part: “Loved your
21 demo, and excited to see where you guys are headed.” (Smith Decl. ¶ 24, Ex. A.)

22 Quibi’s employee C.J. Smith demonstrated Turnstyle to Eko personnel on
23 two more occasions. In May 2019, he demonstrated Turnstyle to Eko’s VP of
24 Business Development. (*Id.* ¶ 25.) On January 7, 2020, the night before the CES
25 keynote address, Mr. Smith again demonstrated Turnstyle to Eko. (*Id.* ¶ 26.) Each
26 time, Eko reacted positively. (*Id.* ¶¶ 25-26.)
27
28

1 **E. Quibi Publicly Unveils Its App at CES**

2 Mr. Katzenberg, Ms. Whitman, and their team publicly demonstrated Quibi’s
3 app, including Turnstyle, during their January 8, 2020 keynote address at CES.
4 Quibi’s presentation explained the value proposition of Quibi’s service and showed
5 the platform’s elegant streaming of content that adjusts seamlessly to changes in
6 orientation of a user’s phone. (*See, e.g.*, Conrad Decl. ¶ 15.) Eko attended the
7 keynote. (Compl. Ex. A.)

8 **F. Three Weeks After CES, Eko Sends Quibi a Cease-and-Desist Letter,**
9 **Then Waits Two More Months to Seek Preliminary Relief**

10 On January 28, 2020, Eko’s attorneys sent a demand letter to Quibi, asserting
11 that Quibi’s Turnstyle feature employs technology claimed in the ’765 patent and
12 misappropriated Eko trade secrets. (Compl., Ex. A.) Eko also asserted that it had
13 disclosed source code to Quibi employees while they worked at Snap. (*Id.* at 2.)
14 Quibi responded on February 10, explaining that Turnstyle does not infringe the
15 ’765 patent, and that Quibi’s technology was developed independently and not
16 using any Eko trade secret. Quibi also denied that its employees had ever seen Eko
17 source code. (*Id.*, Ex. B.) Eko waited another month to file its lawsuit, doing so
18 only after Quibi sought a declaratory judgment of noninfringement and no
19 misappropriation. (ECF No. 1.) On April 1, 2020, Eko filed this motion for a
20 preliminary injunction. (ECF No. 30-1 [“PI Mot.”].) The motion seeks relief on
21 Eko’s trade secret claim but ignores the patent infringement claim.

22 **LEGAL STANDARD**

23 A preliminary injunction is “an extraordinary remedy that may only be
24 awarded upon a clear showing that the plaintiff is entitled to such relief.” *Winter*,
25 555 U.S. at 22. Eko faces a heavy burden to show that it is “likely to succeed on
26 the merits, that [it] is likely to suffer irreparable harm in the absence of preliminary
27 relief, that the balance of equities tips in [its] favor, and that an injunction is in the
28 public interest.” *Am. Trucking Ass’ns v. City of L.A.*, 559 F. 3d 1046, 1052 (9th

1 Cir. 2009); *see also Earth Island Inst. v. Carlton*, 626 F. 3d 462, 469 (9th Cir.
 2 2010). If the evidence is genuinely disputed, plaintiff cannot make the requisite
 3 showing. *Marina Vape, LLC v. Nashick*, 2016 U.S. Dist. LEXIS 189500, at *31
 4 (C.D. Cal. May 6, 2016) (denying preliminary injunction where significant
 5 “competing evidence” is presented) (citing *Int’l Molders’ & Allied Workers’ Local*
 6 *Union No. 164 v. Nelson*, 799 F.2d 547, 551 (9th Cir. 1986) (“In deciding a motion
 7 for a preliminary injunction, the district court ‘is not bound to decide doubtful and
 8 difficult questions of law or disputed questions of fact.’”)).

9 ARGUMENT

10 I. EKO HAS NOT SHOWN LIKELY SUCCESS ON THE MERITS

11 A. Quibi Developed Its App Independently, Not by Use of Any 12 Eko Secrets

13 Quibi’s independent creation of Turnstyle defeats Eko’s misappropriation
 14 claim. 18 U.S.C. § 1839(6)(B) (independent derivation is not “improper means”);
 15 *Kewanee Oil Co. v. Bicron Corp.*, 416 U.S. 470, 476 (1974) (trade secret law “does
 16 not offer protection against . . . independent invention”); *Shapiro v. Hasbro, Inc.*,
 17 653 F. App’x 568 (9th Cir. 2016) (affirming no misappropriation based on
 18 independent creation). While Quibi bears the burden of producing evidence of
 19 independent creation, the better view is that Eko bears the ultimate burden of proof
 20 on misappropriation and thus on disproving independent creation. *See* 18 U.S.C.
 21 § 1839(3)(B); *Sargent Fletcher, Inc. v. Able Corp.*, 3 Cal. Rptr. 3d 279 (2003).

22 Quibi’s independent development of Turnstyle is detailed above and in the
 23 declarations of Turnstyle’s developers. (Post Decl.; Buehl Decl.; Barnes Decl.;
 24 Burfitt Decl.)² Quibi’s developers used trial-and-error exercises to choose a

25 ² “There are few more persuasive ways to establish that matter was
 26 independently developed than to provide evidence that shows genuine trial and
 27 error was involved and, that such trial and error was time consuming, costly and
 28 therefore placed in question ultimately achieving a successful result.” 1A *Milgrim*
on Trade Secrets, Appx. 7A at 3.

1 technical solution that met Quibi’s requirements for a high-quality user experience.
 2 Multiple witnesses testify to these efforts; their testimony is corroborated by
 3 contemporaneous documents. For example, Exhibit D to Robert Post’s declaration
 4 reflects Quibi’s evaluation in November 2018 of five candidate models that would
 5 account for a user’s phone orientation. These models included “Punch In,”
 6 “Portrait Scrubber,” “Automatic Transition,” “Portrait Messaging,” and Dual Asset.
 7 (Post Decl. ¶ 8, Ex. D.) Exhibit F to Mr. Post’s declaration reflects the developers’
 8 evaluation of eight candidate implementations. Quibi’s evaluation factors included
 9 [REDACTED]
 10 [REDACTED] (*Id.* ¶ 11, Ex. F.) Against those criteria, Quibi settled on two
 11 implementations—one for streamed videos and another for downloaded videos—
 12 for use in the final commercial product. (*Id.* ¶¶ 12-13.) Both implementations rely
 13 on an off-the-shelf, open-source software tool, FFmpeg, to [REDACTED]
 14 [REDACTED] (*Id.* ¶ 14.) This extensive independent process refutes Eko’s claim of
 15 misappropriation.

16 **B. Quibi’s Turnstyle Is So Different From Eko’s Design That There**
 17 **Can Be No Misappropriation Claim**

18 Eko’s asserted approach to streaming multiple video streams cannot be found
 19 in Quibi’s app, so there can be no misappropriation. *See* 18 U.S.C. § 1839(5).

20 First, as noted, Quibi uses an open source software program, FFmpeg,
 21 available by Internet download, to create and [REDACTED] (Bovik Decl.
 22 ¶¶ 22-28; Post Decl. ¶¶ 14, 17.) By contrast, [REDACTED]
 23 [REDACTED] (PI Mot. at 10, ln. 26.)

24 Second, Quibi delivers one video with vertical and horizontal content
 25 [REDACTED]
 26 [REDACTED]
 27 (Bovik Decl. ¶¶ 30-33.) Although Eko repeatedly refers to its method as
 28 [REDACTED] none of Eko’s pre-litigation documents do so. Eko’s [REDACTED]

1 [REDACTED] appears driven by Quibi’s public descriptions of Turnstyle.
2 (*Id.* ¶ 34.)

3 Third, Quibi delivers a different video file depending on whether the video is
4 downloaded for later play or streamed. [REDACTED]
5 [REDACTED]
6 [REDACTED] (Bovik Decl. ¶ 18; Post Decl. ¶ 18.)

7 By contrast, [REDACTED]
8 [REDACTED]

9 Fourth, Quibi separately encodes and separately delivers video and audio to
10 users so that audio playback can be continuous even when the video needs more
11 time to buffer due to a slow network. (Bovik Decl. ¶¶ 18, 54; Post Decl. ¶ 20.) By
12 contrast, [REDACTED]
13 [REDACTED] (S. Chatterjee Decl. ¶ 23.)

14 Eko cannot claim trade secret protection over the mere idea of delivering
15 vertical and horizontal video content and seamlessly transitioning between them.
16 Rather, if there are any secrets at all, they lie in the details of Eko’s particular
17 implementation. Quibi does not use that implementation, and no misappropriation
18 claim exists. (Bovik Decl. ¶¶ 19, 30-63.)

19 **C. Eko’s Claim that It Disclosed Secrets to Mr. Katzenberg Is False**

20 Eko’s allegation that it disclosed secrets to Mr. Katzenberg in March 2017 is
21 disproved by Mr. Katzenberg’s testimony and Eko’s own evidence. (*See, e.g.*,
22 Katzenberg Decl. ¶¶ 5-6.) Mr. Katzenberg is not a technologist, and the meeting’s
23 context—an introductory visit seeking investment from Mr. Katzenberg’s holding
24 company—is inconsistent with a technical disclosure. Eko claims to disclose its
25 secrets only under the protection of an NDA. (*See, e.g.*, PI Mot. at 3, 17.) No NDA
26 was in place for the meeting; if an NDA had existed, Eko surely would have cited
27 it. (Katzenberg Decl. ¶ 5.) *See Prostar Wireless Grp., LLC v. Domino’s Pizza*,

28

1 *Inc.*, 360 F. Supp. 3d 994, 1014 (N.D. Cal. 2018) (party “loses the ability” to claim
 2 information as trade secret where information shared without protection of
 3 confidentiality agreement). Regardless, nothing Eko claims to have disclosed could
 4 constitute a secret in light of public disclosures; Eko’s patent and its media player
 5 were publicly available at the time. (PI Mot. at 12.)

6 **D. Quibi Did Not Obtain or Use Trade Secrets From Any Former**
 7 **Employee of Snap**

8 Eko’s allegations that former Snap employees now working at Quibi used
 9 Eko’s trade secrets are equally false. (Burfitt Decl. ¶¶ 3-22, 25-27; Smith Decl.
 10 ¶¶ 3-9, 12, 15-16; Szeto Decl. ¶¶ 3-5, 11-12.) Eko has apparently abandoned its
 11 earlier claim that it disclosed source code to them. (*See* Compl. Exs. A-B.) The
 12 former Snap employees who joined Quibi had no visibility into how Eko [REDACTED]
 13 [REDACTED] (Burfitt Decl. ¶¶ 9-11; Smith Decl. ¶¶ 6-8; Szeto Decl. ¶¶ 9-10.)
 14 C.J. Smith and Dan Szeto focus on creative content. Their background is in film;
 15 they are not engineers. At Snap, [REDACTED]
 16 [REDACTED] (Smith Decl. ¶¶ 6-8; Szeto Decl. ¶¶ 3-10.) The third
 17 employee, Joseph Burfitt, [REDACTED]
 18 [REDACTED]
 19 (Burfitt Decl. ¶¶ 3-11.) He conducted no analysis of Eko’s process for [REDACTED]
 20 [REDACTED] (*Id.*)³

21 Eko’s allegations also defy logic. According to Eko, these employees *could*
 22 *have* [REDACTED]
 23 [REDACTED]
 24 [REDACTED] learned Eko’s implementation. (PI Mot. at 10.) Why they would
 25 have done so Eko does not say; Eko offers no evidence that Snap was interested in

26 _____
 27 ³ Eko’s expert, Dr. Chatterjee, identifies “secrets” that Eko’s witnesses do not
 28 even contend the former Snap employees received, such as Eko’s [REDACTED]
 [REDACTED] (S. Chatterjee Decl., Ex. B.)

1 those details. In any event, none of the former Snap employees conducted any
2 analysis of [REDACTED] (Burfitt Decl. ¶¶ 9-11; Smith Decl.
3 ¶¶ 6-8; Szeto Decl. ¶¶ 9-10.)⁴ Other Quibi employees who worked at Snap had
4 never heard of Eko until Eko threatened this lawsuit in January 2020. (*See, e.g.*,
5 Buehl Decl. ¶¶ 9-10.)

6 The departing employees took no work-related materials when they left
7 Snap. (Burfitt Decl. ¶ 13; Smith Decl. ¶ 9; Szeto Decl. ¶ 11.) The accused
8 employees attest that no misappropriation took place. (Burfitt Decl. ¶¶ 22, 26-27;
9 Smith Decl. ¶¶ 15-16; Szeto Decl. ¶¶ 3-5, 12.)

10 The former Snap employees' testimony is corroborated by many others.
11 Each describes Quibi's own independent development efforts and testifies that no
12 Eko information was used. (*E.g.*, Post Decl. ¶¶ 25-26; Barnes Decl. ¶¶ 3-8; Buehl
13 Decl. ¶¶ 4-10.) The vast differences between Quibi's Turnstyle and anything Eko
14 points to as its own reinforce their testimony. On these facts, an injunction cannot
15 be granted. *E.g., Int'l Molders' & Allied Workers' Local Union*, 799 F.2d at 551.

16 **E. The Totality of Circumstances and Eko's Own Behavior**
17 **Refute Eko's Narrative**

18 Eko's claim is based on circumstantial evidence: it disclosed something
19 about [REDACTED] to personnel at Snap who later joined Quibi; Quibi
20 combines video streams; therefore Quibi misappropriated. To begin with, that is an
21 attenuated chain of causation. But other, more persuasive evidence—even apart
22 from the vast differences between the two companies' designs—refutes this
23 narrative. As Eko acknowledges, almost a year before Quibi's CES presentation,
24 Messrs. Smith and Burfitt showed Eko a demo of Turnstyle. (PI Mot. at 12.) Far
25 from ambushing Eko or attempting to keep secrets, Quibi demonstrated the now-

26 _____
27 ⁴ [REDACTED] has been publicly available at least since 2017.
28 (Jacobs Decl. Ex. A.) Yet Eko redacted the show's name from its moving papers,
preventing Quibi's witnesses from seeing it. (PI Mot. at 10.)

1 accused technology to Eko's CEO.⁵ (Bloch Decl. ¶ 23; Smith Decl. ¶ 20.) Eko's
2 theory thus holds that Snap employees learned Eko's trade secrets, moved to Quibi
3 and misused the secrets, and then walked into Eko's office, signed NDAs, met with
4 Eko's CEO, and showed off what they had personally stolen. (PI Mot. at 9-10, 12-
5 13; Bloch Decl. ¶¶ 11, 17, 23.)⁶ Then, despite allegedly being warned by Eko's
6 CEO that the technology was Eko's, they filed a patent application that listed them
7 as inventors on this same technology.⁷ That course is implausible.

8 Eko's own behavior also controverts its claim. Eko asks the Court to accept
9 that Mr. Bloch witnessed the trade secret theft in March 2019, yet continued to
10 pursue a partnership with Quibi up to Quibi's CES presentation. (Bloch Decl.
11 ¶¶ 23-25; Sheibar Decl. ¶ 12.) And even after Quibi's CES presentation supposedly
12 showed that Quibi was "announc[ing] Eko's mobile device . . . technology as its
13 own" (PI Mot. at 2-3), Eko waited three months before seeking relief. Eko filed its
14 complaint only after Quibi, faced with Eko's attempts to undermine Quibi in the
15 press, sought a declaratory judgment.

16 In sum, Quibi did not conduct itself like one who has misappropriated trade
17 secrets; nor is Eko's conduct consistent with one whose secrets have been stolen.

18
19 _____
20 5 Eko also accuses Quibi of "secretly" filing its application for the '926
21 patent "unbeknownst to Eko." (PI Mot. at 13.) As Eko well knows, all patent
22 applications are "secret" until they are published. Eko's '765 patent application
23 was also "secret" before its publication.

22 ⁶ As Messrs. Smith and Burfitt note, the March 28, 2019 NDAs were
23 apparently presented on iPads as part of Eko's visitor check-in process. The Quibi
24 employees did not sign them to obtain secrets from Eko. Before the New York
25 meeting, Quibi had developed and installed its prototype app on employee phones
26 to demonstrate to content providers. (Smith Decl. ¶¶ 20-23; Burfitt Decl. ¶¶ 23-
27 25.) Eko's claim that it shared its technology directly with Quibi (PI Mot. at 19-20)
28 is false.

27 ⁷ Eko challenges that Mr. Smith is not technically skilled yet Quibi listed him
28 as an inventor. As he explains, his contributions to Quibi's patent focused on how
best to test and present the *creative content* Quibi acquired. (Smith Decl. ¶ 28.)

1 **F. Eko Has Not Clearly Identified Its Claimed Trade Secrets**

2 Eko’s claim also fails because it has not delineated its claimed trade secrets
3 with particularity. The requirement to be clear in enumerating claimed secrets is
4 well-established. It applies to pleading a trade secret claim and to obtaining
5 discovery. *See, e.g., Invisible DOT, Inc. v. Dedecker*, 2019 U.S. Dist. LEXIS
6 68161, at *11-16 (C.D. Cal. Feb. 6, 2019); *Lamont v. Krane*, 2019 U.S. Dist.
7 LEXIS 77249, at *4 (N.D. Cal. May 7, 2019). For Eko to obtain preliminary relief,
8 it must meet the standard as well. *Lamont, supra*, at *4.

9 Yet even though Eko is seeking an extraordinary remedy, its moving papers
10 utterly fail to satisfy this requirement. *Jobscience, Inc. v. CVPartners, Inc.*, 2014
11 U.S. Dist. LEXIS 64350, at *6 (N.D. Cal. May 1, 2014) (dismissing claim after
12 plaintiffs failed to identify “each of the precise claimed trade secrets, numbered,
13 with a list of the specific elements for each, as claims would appear at the end of a
14 patent.”).⁸ Instead, Eko blurs even the legal categories, using “trade secrets”
15 interchangeably with “proprietary” and “confidential” information. (PI Mot. 1, 12,
16 14, 17, 22.) *See TriNet Grp., Inc. v. Krantz*, 2017 U.S. Dist. LEXIS 226086, at *4-
17 7 (C.D. Cal. Aug. 4, 2017) (“‘confidential and proprietary information’ . . . and
18 ‘trade secrets’ . . . are neither synonyms nor coextensive . . . [plaintiff] use[s] them
19 interchangeably, thereby rendering the [] claim unintelligible”).

20 Nor does Eko’s proposed order provide clarity; it seeks to bar Quibi from
21 offering its Turnstyle feature with “optimized realtime switching technology.” This
22 does not delineate a trade secret, leaving unanswered questions such as what
23 optimizations and what technology. *See, e.g., Am. Red Cross v. Palm Beach Blood*
24 *Bank, Inc.*, 143 F.3d 1407, 1411-14 (11th Cir. 1998) (vacating preliminary
25

26 _____
27 ⁸ The *Jobscience* plaintiff “promised it could disclose trade secrets, but when
28 it came time to show us the money, its wallet was empty. . . . This experience has
been nothing more than a fishing expedition.” 2014 U.S. Dist. LEXIS 64350, at *8.

1 injunction as impermissibly vague where scope of enjoined secret was unclear).

2 The declaration of Eko’s expert, Dr. Chatterjee, provides no further
3 assistance. He variously refers to: [REDACTED]

4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED] (*Compare* Williams Decl. § V.)

13 None of these satisfactorily enumerate claimed trade secrets. *See, e.g.,*
14 *Vendavo, Inc. v. Price f(x) AG*, 2018 U.S. Dist. LEXIS 48637, at *6-10 (N.D. Cal.
15 Mar. 23, 2018) (allegations that plaintiff misappropriated “source code, . . . and
16 other information” was indicative of “the types of information that generally *may*
17 qualify as protectable trade secrets,” rather than pleading what specifically
18 defendant had misappropriated); *Becton, Dickinson & Co. v. Cytex Biosciences*
19 *Inc.*, 2018 U.S. Dist. LEXIS 85121, at *6-8 (N.D. Cal. May 21, 2018) (allegations
20 that defendants improperly used “source code files,” “design review templates,”
21 and “fluidics design files” failed to plead a trade secret under DTSA”).

22 Eko’s other filings only further blur the issue. While Dr. Chatterjee’s
23 declaration says nothing about the trade secret of [REDACTED]
24 [REDACTED] (*see* S. Chatterjee Decl. ¶¶ 16-27), Eko’s brief suggests that is the heart of
25 the secret. (PI Mot. at 5, 10; *compare* Williams Decl.) But as noted below, that
26 very capability is disclosed in Eko’s patent, so that cannot be a trade secret.

27 **G. Eko’s Patent And Other Public Material Defeat Its Claim**

28 Eko’s failure to delineate its claimed secrets is particularly stark in light of its

1 patent. (ECF No. 1-4 [“’765 patent”].) Eko’s complaint alleges patent
 2 infringement; tellingly, that claim is absent from Eko’s motion. Eko sacrificed trade
 3 secret protection with the patent application’s publication in March 2017. *Fleet*
 4 *Eng’rs, Inc. v. Mudguard Techs., LLC*, 761 F. App’x 989, 994-95 (Fed. Cir. 2019).
 5 In asserting a trade secret claim, Eko cannot sidestep its patent disclosures. Nor can
 6 it claim trade secret protection for material in other public technology, such as the
 7 readily available FFmpeg component and its documentation. Eko does not meet its
 8 burden of showing its claimed secrets are indeed secret. *AlterG, Inc. v. Boost*
 9 *Treadmills LLC*, 388 F. Supp. 3d 1133, 1146 (N.D. Cal. 2019) (citing plaintiff’s
 10 burden to “take care to delineate the boundaries between its trade secrets and its
 11 information that has been made public through patents and patent applications”).

12 The ’765 patent’s disclosure defeats any claim that [REDACTED]
 13 [REDACTED] (S. Chatterjee
 14 Decl. ¶¶ 18, 21) is a secret. Eko’s patent discloses this, as Dr. Chatterjee at least
 15 partially acknowledges. (*Id.* ¶ 20.) The ’765 patent states:

16 [A] media presentation can be dynamically modified using ‘parallel
 17 tracks,’ For example, referring to FIG. 7, to facilitate near-
 18 instantaneous switching among parallel ‘tracks’ or ‘channels’, multiple
 19 media tracks (e.g., video streams) can be downloaded simultaneously to
 20 a user’s device, in separate data streams and/or ***combined together in***
container structures with associated metadata.

21 (’765 patent at 8:17-8:28 [emphasis added].) That Eko’s patent uses “combined” is
 22 of no consequence: [REDACTED]

23 [REDACTED] (S. Chatterjee Decl. ¶ 17.)

24 Eko also cannot claim that its secret is [REDACTED]
 25 [REDACTED]
 26 [REDACTED] (*Id.* ¶¶ 18, 22.) The patent discloses this. (’765 patent at
 27 8:35-43.) Eko cannot claim secrecy over [REDACTED]
 28

1 [REDACTED] ('765 patent at 8:50-
2 56; *compare* S. Chatterjee Decl. ¶ 18.)

3 Nor can Eko claim secrecy over [REDACTED]

4 [REDACTED] (PI Mot. at 5, 10):

5 For example, if the device is oriented in portrait mode when the video
6 commences, a parallel track associated with the device property
7 value="portrait" can be selected as the track to play As the video
8 is playing, the relevant properties of the device can be monitored to
9 detect any changes that may affect which parallel track should be
10 selected for playback (return to STEP 720). If, for example, the device
11 is rotated into landscape mode, the property change is identified and
the video for a parallel track associated with the landscape mode can
be switched to immediately or after a delay.

12 ('765 patent, 8:64-9:21.)

13 Eko fails to reckon with these disclosures. Dr. Chatterjee often struggles to
14 distinguish between Eko's patent and its supposed secrets, arguing, for example,
15 that Quibi's patent shows use of Eko's trade secrets, but supporting this by citing to
16 Eko's patent disclosure. (S. Chatterjee Decl. ¶ 51; *compare* Bovik Decl. ¶¶ 66-77.)
17 Eko's expert acknowledges that "then-existing methods" could be used to
18 implement Eko's patented method, but he never defines those methods or
19 distinguishes Eko's alleged trade secrets from them. (S. Chatterjee Decl. ¶ 20.)

20 This oversight is fatal. The video streaming concepts Eko claims have other
21 well-known implementations. (*See generally*, Williams Decl., Section V.) One of
22 the "then-existing methods" is FFmpeg, which alone defeats Eko's claims of
23 secrecy. (*See* Bovik Decl. ¶¶ 22-26; Williams Decl.) Two of its functions,
24 "hstack" and "vstack," are specifically intended for [REDACTED]
25 [REDACTED] (Bovik Decl. ¶¶ 25-26.) Eko fails to show what, if
26 anything, of its claimed trade secrets survive in view of such public domain
27 material. And that Eko failed even to mention FFmpeg, while at the same time
28 claiming to own [REDACTED] and seeking to enjoin Turnstyle, is especially damning.

1 **II. EKO HAS NOT SHOWN IRREPARABLE HARM**

2 Eko has not demonstrated it is likely to suffer irreparable injury sufficient to
3 justify injunctive relief. *See, e.g., Wildcat Retro Brands, LLC v. Herman*, 2019
4 U.S. Dist. LEXIS 168259, at *20 (C.D. Cal. June 3, 2019) (denying preliminary
5 injunction because plaintiff did not establish “likely” irreparable harm).

6 **A. Eko Unreasonably Delayed in Seeking Relief**

7 Eko’s delay is irreconcilable with its claims of irreparable harm and need for
8 immediate relief. Eko admits that by March 2019, it believed Quibi was using
9 “Eko’s proprietary technology” based on Quibi’s Turnstyle demonstration and that
10 Quibi needed a license. (Bloch Decl. ¶ 23.) In the interim, Eko continued to pursue
11 a content deal with Quibi, participating in additional meetings—professional and
12 social. (Smith Decl. ¶¶ 25-26.) Eko then claimed it was “shocked” to see Turnstyle
13 at CES on January 8, yet waited three weeks to send Quibi a demand letter and then
14 delayed two more months before seeking a preliminary injunction—doing so only
15 after Quibi sought a declaratory judgment to clear its good name.

16 By its own reckoning, Eko waited *over a year* from its discovery of Quibi’s
17 alleged misappropriation to bring this motion. Eko’s own conduct shows “a lack of
18 urgency and irreparable harm.” *Garcia v. Google, Inc.*, 786 F. 3d 733, 746 (9th Cir.
19 2015); *see also Lateral Link v. Springut*, 2015 U.S. Dist. LEXIS 181032, at *29-31
20 (C.D. Cal. Feb. 26, 2015) (two months delay); *Javo Bev. Co. v. Cal. Extraction*
21 *Ventures, Inc.*, 2020 U.S. Dist. LEXIS 31167, at *13 (S.D. Cal. Feb. 24, 2020)
22 (two-month’s delay “alone weighs heavily against a finding of irreparable harm”).⁹

23
24 ⁹ Eko argument that its NDAs with Snap and Smith and Burfitt establish
25 irreparable harm ignores applicable authority. (PI Mot. at 7-8, 12-13, 20.)
26 *Wyndham Vacation Resorts, Inc. v. Timeshare Relief, Inc.*, 2020 U.S. Dist. LEXIS
27 26557, at *17-18 (C.D. Cal. Feb. 14, 2020) (declining to presume irreparable harm
28 based on contractual clause); *Sarieddine v. D & A Distr., LLC*, 2017 U.S. Dist.
LEXIS 222159, at *3-4 (C.D. Cal. July 13, 2017). An NDA with Snap cannot bind
Quibi, and the NDAs with Quibi employees were obtained at the March 28, 2019
meeting, at which time Quibi was already demonstrating its app. (Smith Decl. ¶ 23;

1 **B. Eko Relies Solely on Speculative and Unsupported Harm**

2 Eko also fails to demonstrate that irreparable harm is *likely*, not just
3 possible. *Wildcat Retro Brands, LLC*, 2019 U.S. Dist. LEXIS 168259, at
4 *20. Such a showing is difficult, because Quibi and Eko occupy different positions
5 in the media world and do not compete head-to-head. Quibi offers a broad variety
6 of short-form, high-quality content; Eko offers interactive, branching media.
7 (Napper Decl. ¶¶ 39-44.) Quibi features its Turnstyle capability; Eko does not
8 emphasize a similar feature. At best, Eko’s motion presents hypothetical harms—
9 *viz.*, “platitudes rather than evidence.” *Herb Reed Enters., LLC v. Fla. Entm’t*
10 *Mgmt.*, 736 F.3d 1239, 1250 (9th Cir. 2013) (finding that “the record fails to
11 support a finding of likely irreparable harm” without concrete evidence).

12 Eko’s claim that it has suffered irreparable injury because Quibi’s Turnstyle
13 has created reputational confusion exemplifies such a platitude. *Herb Reed*, 736
14 F.3d at 1250 (evidence of potential customer complaining about confusion is not
15 irreparable harm). Self-serving declarations cannot demonstrate irreparable
16 harm. *Wells Fargo & Co. v. ABD Ins. & Fin. Servs.*, 2014 U.S. Dist. LEXIS
17 121444, at *32 (N.D. Cal. Aug. 28, 2014) (“In order to establish harm to its
18 reputation or its goodwill, Wells Fargo must do more than simply submit a
19 declaration insisting that its reputation and goodwill have been harmed”). And
20 Eko’s claim defies plausibility. According to Eko, it seeks to generate recognition
21 from an innovation that is half a decade old. If Eko has not become synonymous
22 with its claimed “inventions” after that long, Quibi is not to blame for it.

23 Eko’s speculation that its reputation “*could* be further tarnished,” which
24 “*could* cause . . . difficulty recruiting and keeping key employees” reinforces its
25 lack of concrete evidence. (PI Mot. at 22 [emphases added].) This is “[s]peculative

26
27 _____
28 Burfitt Decl. ¶¶ 14-27.) Yet Eko conflates its alleged disclosures to Snap with
Quibi. (PI Mot. at 19, ln. 16.)

1 injury [that] does not constitute irreparable injury.” *Goldie’s Bookstore, Inc. v.*
 2 *Superior Court of Cal.*, 739 F.2d 466, 472 (9th Cir. 1984). The same is true for
 3 Eko’s assertion that it is harmed because its customers “*may not consider [its]*
 4 *technology as innovative.*” (PI Mot. at 22 [emphasis added].) Even if there were
 5 evidence of loss of goodwill, “evidence of loss of goodwill is minimized when
 6 there is also evidence of a continued ability to serve customers.” *Blindlight, LLC v.*
 7 *Cubbinson*, 2017 U.S. Dist. LEXIS 218132, at *14 (C.D. Cal. May 16, 2017).

8 Eko’s argument that it may suffer from “reduced access to funding and
 9 increased costs of capital” because “industry analysts and investors *would likely*
 10 *reduce their expectations for Eko’s future revenues and profits*” also fails as
 11 speculative. (PI Mot. at 23 [emphasis added].) “[S]ubjective apprehensions and
 12 unsupported predictions of revenue loss are not sufficient to satisfy plaintiff’s
 13 burden of demonstrating an immediate threat of irreparable harm.” *Caribbean*
 14 *Marine Servs. Co. v. Baldrige*, 844 F. 2d 668, 675-76 (9th Cir. 1988).

15 C. Eko Fails To Show a Causal Connection of Harm

16 Even if Eko’s assertions rose above speculation, Eko still fails to show a
 17 sufficient causal connection between its claimed harm and Turnstyle. *Perfect 10,*
 18 *Inc. v. Google, Inc.*, 653 F.3d 976, 981-82 (9th Cir. 2011) (no irreparable harm
 19 without “a sufficient causal connection between irreparable harm to Perfect 10’s
 20 business and Google’s operation of its search engine”).

21 Eko presents no evidence tying any loss to Turnstyle. Eko “failed to submit
 22 a statement from even a single former subscriber who ceased paying for [Eko’s]
 23 service” due to Turnstyle. *Perfect 10*, 653 F.3d at 982.¹⁰ Turnstyle is but one
 24

25 ¹⁰ Eko’s claims of [REDACTED]
 26 fail to demonstrate (perceived cooling) or actual—not speculative—and significant harm. They are also
 27 without first-hand evidentiary support. Quibi nonetheless sought to inquire with
 28 these companies, but because Eko submitted the relevant passages under seal,
 requested Eko’s permission. Eko declined Quibi’s request. (Jacobs Decl. Ex. B.)
 Absent corroboration, Eko’s claims should be disregarded.

1 feature of Quibi’s app. Quibi is, first-and-foremost, focused on delivering premium
2 media content to the public, and decisions on partnering with, or investing in, Quibi
3 extend well beyond its Turnstyle feature.

4 Eko’s failure to present evidence that it has “lost or will lose any business,
5 market share, or customer goodwill” due to Turnstyle defeats its showing. *Monster*
6 *Energy Co. v. Vital Pharm., Inc.*, 2019 U.S. Dist. LEXIS 120114, at *26-27 (C.D.
7 Cal. June 17, 2019) (no irreparable harm where “the Court does not have any
8 evidence before it connecting [Plaintiff’s] downturns to Defendants’ conduct”).
9 Eko offers no evidence of harm “as a result of the . . . alleged misappropriation” to
10 support granting its motion. *Mobile Active Def., Inc. v. L.A. Unified Sch. Dist.*,
11 2015 U.S. Dist. LEXIS 190231, at *15-17 (C.D. Cal. Dec. 14, 2015) (no irreparable
12 harm where “plaintiff does not provide any illustration of how its cash flow has
13 been impaired or how the very existence of the company has been threatened.”).

14 **D. Monetary Damages Are Available and Adequate**

15 Eko’s assertions of harm also fail because monetary damages suffice.
16 *Sampson v. Murray*, 415 U.S. 61, 90 (1974) (“Mere injuries however substantial, in
17 terms of money, time and energy . . . are not enough. The possibility that adequate
18 compensatory or other corrective relief will be available at a later date, in the
19 ordinary course of litigation, weighs heavily against a claim of irreparable harm.”).

20 Eko describes its harm to customer relationships and loss of reputation as
21 “immeasurable,” but both losing a customer and “significant resources [expended]
22 . . . to rehabilitate Eko’s reputation as a technology innovator” are quantifiable
23 expenses. (D.I. 30-1 at 21-22.) The “potential loss of market share” or
24 interferences with business opportunities are measurable, “economic damages.”
25 *Aurora World, Inc. v. TY Inc.*, 719 F. Supp. 2d 1115, 1126 (C.D. Cal. 2009) (“loss
26 of sales” or “potential loss of market share” are economic damages that do not
27 constitute irreparable injury); *Javo Bev. Co. v. Cal. Extraction Ventures, Inc.*,
28 2020 U.S. Dist. LEXIS 31167, at *14 (S.D. Cal. Feb. 24, 2020) (defendant’s

1 alleged interference with plaintiff’s business opportunity by misusing trade secrets
2 was “purely economic harm”).

3 Eko’s other asserted harms are even more clearly economic in nature. Both
4 “price erosion” and the “long-lasting economic harm to Eko through reduced access
5 to funding and increased costs of capital” are precisely the types of economic harm
6 that money damages are designed to address. (PI Mot. at 22-23.) Eko’s assertions
7 of “a diminution of revenues, a diminution of the market value of plaintiff’s
8 property and the loss of substantial goodwill normally attached to a profitable
9 enterprise . . . are but monetary injuries which could be remedied by a damage
10 award.” *L.A. Mem’l Coliseum Comm’n v. Nat’l Football League*, 634 F.2d 1197,
11 1202 (9th Cir. 1980) (reversing a grant of preliminary injunction after finding there
12 was no requisite showing of irreparable harm).

13 **III. THE BALANCE OF HARDSHIPS FAVORS QUIBI**

14 The balance of equities tips sharply in Quibi’s favor. *Winter*, 555 U.S. at 32.
15 An injunction requiring Quibi to disable Turnstyle would disrupt its service at a
16 critical time when consumers are adopting Quibi’s new platform. This disruption
17 would extend well beyond reassigning developers to stripping out the offending
18 technology and seeking to replace it without further legal exposure.¹¹ It would
19 instead hobble Quibi at a key moment in its trajectory.

20 Enjoining use of Turnstyle would also have immediate and severe
21 consequences for Quibi’s library of content. Quibi specifies to producers that they
22 should provide both a landscape and portrait cut of their material. (Conrad Decl.
23 ¶ 8.) Quibi has completed production and post-production work on 64 shows, at
24 substantial expense. (*Id.* ¶ 9.) If Turnstyle is disabled, these stories will not unfold
25 as their directors envisioned, interfering with their creative visions and the

26 ¹¹ As discussed above, Eko has not delineated its alleged secrets so it is
27 impossible to quantify design-around cost. But an engineering effort to redesign a
28 significant feature of the Quibi platform would be expensive. (*Id.* ¶¶ 8-9.)

1 audience's appreciation. (*Id.* ¶¶ 9-11.) Disabling Turnstyle would likely require
2 that subscribers view only one video stream. This would harm the artistic integrity
3 of the material and destroy the value of thousands of hours of arduous work and
4 creativity. (*Id.* ¶¶ 9-13.) This harm to Quibi and its content partners far outweighs
5 any harm to Eko premised on speculation that industry interest may dry up.
6 *See, e.g., PlayMakers LLC v. ESPN, Inc.*, 376 F.3d 894 (9th Cir. 2004) (balance of
7 hardships favored defendant ESPN based on significant financial investment in its
8 series and lost advertising revenue, contrasted with lack of proof of harm to
9 plaintiff). This harm should be given even more weight in light of Eko's delay.

10 Quibi's reputational interest in Turnstyle is more tangible and substantial
11 than Eko's claimed reputational harm. Quibi has heavily promoted Turnstyle as
12 differentiating Quibi from competitive streaming services in a crowded field.
13 (Conrad Decl. ¶¶ 14-18.) Interrupting use of the technology would substantially
14 tarnish Quibi's brand during the important early days following launch. (*Id.* ¶ 18.)

15 Finally, Eko's claim of indirect reputational harm from Quibi's innovations
16 falls far short of the direct harm that Quibi and its founder Jeffrey Katzenberg are
17 suffering from Eko's smear campaign. As described above, Eko has sought to
18 place stories suggesting that Quibi, with Mr. Katzenberg's active participation, stole
19 trade secrets from Eko. (*Supra* pp. 11-12.) Without a shred of evidence, Eko's
20 brief accuses Mr. Katzenberg personally of "steal[ing] Eko's trade secrets,"
21 (PI Mot. at 25), and asserts that he thinks he can get away with it because of his
22 "star power." (*Id.* at 2.) The harm to Mr. Katzenberg is real. He is a longtime,
23 respected leader in the entertainment industry. (Katzenberg Decl. ¶¶ 2-4.) Having
24 personally participated in the marketing of Turnstyle, his good name is tied up in
25 the resolution of this matter. (Stikes Decl. ¶¶ 3-6.) Eko's negative press campaign
26 drove Quibi to file this case. (*Id.* ¶ 10.) On this record, an injunction would be
27 unprecedented.

28

1 **IV. THE PUBLIC INTEREST DISFAVORS PRELIMINARY**
2 **RELIEF**

3 A preliminary injunction here would adversely affect the public interest.
4 *Winter*, 555 U.S. at 24 (“courts of equity should pay particular regard for the public
5 consequences in employing the extraordinary remedy of injunction”); *Stormans,*
6 *Inc. v. Selecky*, 586 F.3d 1109, 1138-40 (9th Cir. 2009) (court may deny relief
7 implicating the public interest even when postponement may burden plaintiff).

8 Eko has not clearly shown any element of a trade secret claim. It has not
9 defined its secrets; it has not shown that its claimed secrets are in fact secret; it
10 cannot overcome Quibi’s well-corroborated evidence of independent development;
11 it has not shown that Quibi used its secrets. Eko’s claims of irreparable harm are
12 highly speculative. Under these circumstances, the public interest cannot favor
13 shutting down Quibi’s innovative feature, for which Quibi received a patent.

14 Eko’s attempt to obtain a trade secret injunction based on a feature *it*
15 patented is contrary to the public interest. A patent represents a bargain. In
16 exchange for openly disclosing how to make the claimed invention, and the best
17 mode for doing so, a patentee obtains exclusivity. *AK Steel Corp. v. Sollac*,
18 344 F.3d 1234, 1244 (Fed. Cir. 2003) (“[A]s part of the quid pro quo of the patent
19 bargain, the applicant’s specification must enable one of ordinary skill in the art to
20 practice the full scope of the claimed invention.”). Eko claims it withheld secrets
21 from its patent (S. Chatterjee Decl. ¶¶ 36-37) and that those secrets are so valuable
22 that the Court should enjoin Turnstyle—even though Eko’s own expert says the
23 patent could be implemented with “known methods.” (*Id.*) In short, Eko seeks to
24 avoid its bargain with the PTO and the public.¹²

25 ¹² On the best mode requirement *see* Brian I. Love and Christopher B. Seaman,
26 *Best Mode Trade Secrets*, 15 YALE J. L. & TECH. 1, 22 (“Relying on unclean hands,
27 a court could at minimum dismiss a parallel trade secret claim brought in a case
28 where the asserted trade secret should have been disclosed as the best mode in the
inventor’s patent. Accused infringers can reasonably argue that it is unjust for
courts to allow patentees to violate the best mode . . . then improperly reap the
benefits of their misconduct by turning to trade secrecy.”).

1 Eko’s vague claims here also implicate California’s keen public interest in
2 employee mobility. *Mattel, Inc. v. MGA Entm’t, Inc.*, 782 F. Supp. 2d 911, 940
3 (C.D. Cal. 2011). Much of Eko’s claim is that it showed some material to certain
4 employees at Snap, Quibi later hired them, Quibi came up with something vaguely
5 similar, so Quibi should be enjoined. More should be required lest employers be
6 deterred from hiring experts in their chosen field. *GlobeSpan, Inc. v. O’Neill*, 151
7 F. Supp. 2d 1229, 1235 (C.D. Cal. 2001) (imputing employee’s prior knowledge to
8 employer “runs counter to California’s public policy favoring employee mobility”).

9 **V. OVERBREADTH AND BOND**

10 As noted above, Eko’s proposed injunction is fatally vague and overbroad,
11 and should be denied on that basis alone. (*Supra* pp. 15-16.) Quibi is still
12 calculating the loss if, notwithstanding its strong showing, an injunction were to
13 issue. Any bond should be substantial, on the order of \$40 million. Quibi requests
14 permission to supplement the briefing this issue should it become ripe to do so.

15 **CONCLUSION**

16 Eko has failed to make the demanding showing required of a preliminary
17 injunction movant. Its motion should be denied.

18 Dated: April 13, 2020

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